

REVENUES	EXPENDITURES	2020 Capital Projects	
<b>TOTAL NON TAX REVENUE</b>	<b>TOTAL EXPENDITURES</b>	<b>Facility Rehabilitation, Repairs &amp; Renovations</b>	<b>Equipment Replacement &amp; Refurbishment</b>
<b>\$8,501,602</b>	<b>\$14,658,506</b>		
<b>Operating Fees \$1,412,520</b>	<b>Total Operating Expenditures \$7,365,388</b>	Parkland/Playground Improvement \$5,000	<b>Arena</b>
<b>Grants</b>	<b>Total 2021 Capital Plan Projects \$5,917,420</b>	Arena upgrades \$64,500	Curling Ice Shaver \$15,000
Public Property \$8,496	<b>Total Provisions for Reserves \$1,375,698</b>		<b>Building</b>
Livestock Cl. \$20,000	<b>Operating Costs</b>	<b>Public Property Renovations</b>	Plan Review Tables \$4,000
ICIP - Arena \$3,500	<b>By Department</b>	Municipal Office \$36,500	Building Permit Software \$30,000
OMPF \$543,500	Arena \$422,572	Keene Library Renos \$28,000	Office Renovations \$80,000
OCIF \$156,766	Parks \$72,639	Legion \$8,000	<b>Administration</b>
Police – RIDE \$6,630	Building \$380,242	LED Light conversions \$8,496	Workstation \$4,000
<b>Total Grants \$738,892</b>	Public Property \$245,636		Live Streaming/Data Projector \$30,000
<b>Donations \$0</b>	General Admin \$1,435,714	<b>Design &amp; Concept Plans for Future Capital Projects</b>	<b>Public Works</b>
<b>Development Charge Fund</b>	Library \$207,872	Asset Management \$50,000	Tandem Truck \$280,000
Fire \$23,000	Planning \$141,107	Records Management P2 \$30,000	<b>Fire</b>
Arena \$0	Police Services \$1,025,748	Website update \$15,000	PPE \$30,000
Parks \$300,000	Roads \$1,884,301	Servicing Options \$100,000	SCBA Btl Station #4 \$12,800
Library \$5,400	Fire & Emergency \$773,118		Rescue 3 Replacement \$200,000
Roads \$243,000	Dog Control \$45,789	<b>Road Reconstruction &amp; Resurfacing</b>	Defibrillator(s) \$20,000
General Admin \$0	Waste \$385,973	Drummond Line \$810,000	Digital Radio system installation \$10,000
<b>Total DCs \$571,400</b>	Water \$284,839		<b>Waste</b>
<b>Transfers from Reserve</b>	Sewer \$42,838	<b>% Share of Tax Levy by Department</b>	Nelson Landfill (4.5%) 31,000.00
Building \$114,000	Cemetery \$17,000	Arena 4%	Compactor 25,000.00
Fire \$249,800		Parks 1%	
Parks \$80,000	<b>2020 Capital Plan</b>	Public Property 5%	<b>Major Construction</b>
Gen Admin \$229,000	<b>By Department</b>	General Administration 13%	Crystal Springs Watermain \$1,100,000
Arena \$76,000	Arena \$2,579,500	Library 3%	OMCC Phase 2 \$2,500,000
Pub. Property \$74,624	Parks \$393,000	Planning 2%	
Roads \$333,694	Building \$114,000	Police Service 17%	
Water \$0	Public Property \$83,120	Roads 37%	
Waste \$81,000	General Admin \$229,000	Fire & Emergency 15%	
<b>Reserves Total \$1,238,118</b>	Roads \$1,090,000	Waste 3%	
<b>Parkland Fund \$13,000</b>	Fire & Emergency \$272,800	Water 0%	
<b>Gas Tax \$700,000</b>	Waste \$56,000		
<b>Mainstreet \$7,000</b>	Water \$1,100,000	<b>2021 Total Tax Levy</b>	
IO Cont. Loans Fire Stn. 2 \$940,000		<b>\$6,156,904</b>	
Arena Phase 2 \$560,700	<b>Provisions for Reserves</b>	<b>2021 Tax Rate</b>	
	<i>Asset Management for Future Capital Replacement &amp; Projects</i>	<b>2.18% Increase</b>	
<b>Area Charges</b>	Arena \$66,000		
Street Lights \$14,890	Parks \$2,000		
Curbside \$147,344	Building \$36,758		
Garbage \$49.50 per unit	Public Property \$44,500		
\$2 incr. ERU	General Admin \$383,500		
Water Rates \$316,492	Library (loan repay) \$10,000		
\$2,114 pa	Police \$5,000		
2% incr.	Planning \$7,000		
Sewer Rates \$92,406	Roads \$454,821		
\$1053 pa	Fire & Emergency \$254,898		
4% incr.	Waste \$30,000		
	Water \$31,653		
	Sewer (debt repay) \$49,568		



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